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**REPORT IN CONNECTION WITH OPERATIONAL KEY PERFORMANCE  
INDICATORS (KPIS)**

**August 18<sup>th</sup>, 2025**

To,

**The Board of Directors,  
Vikran Engineering Limited**  
401, Odyssey IT Park, Road No. 9,  
Industrial Wagle Estate, Thane,  
Maharashtra, India, 400604  
(The “Company”)

**Pantomath Capital Advisors Private Limited**  
Pantomath Nucleus House,  
Saki Vihar Road, Andheri East,  
Mumbai - 400072 Maharashtra, India

**Systematix Corporate Services Limited**  
The Capital, A-wing, No. 603–606  
6th Floor, Plot No. C-70  
G Block, Bandra Kurla Complex  
Bandra (East), Mumbai – 400 051, India

(Pantomath Capital Advisors Private Limited alongwith Systematix Corporate Services Limited are collectively referred to as the “Book Running Lead Managers”, the “BRLMs”)

**Re: Proposed initial public offering of Vikran Engineering Limited (the “Company” or “Offeror”)**

This certificate is issued in accordance with the terms of our engagement letter and consent letter.

We, M/s Pramodkumar Dad & Associates, Chartered Accountants, the Peer Reviewed Independent Practicing Chartered Accountant, have been informed that the Company proposes to file the Red Herring Prospectus with the Registrar of Companies, Maharashtra at Mumbai (“**Registrar of Companies**” and such Red Herring Prospectus, the “**RHP**”) and with the Securities and Exchange Board of India (“**SEBI**”), BSE Limited and National Stock Exchange of India Limited (collectively, the “**Stock Exchanges**”) in accordance with the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended (“**ICDR Regulations**”) and; (i)



Prospectus with SEBI, the Stock Exchanges and the Registrar of Companies (the "**Prospectus**"); and (ii) any other documents or materials to be issued in relation to the Offer (collectively with the RHP and Prospectus, the "**Offer Documents**").

The accompanying statement containing details of GAAP measures, Non-GAAP Financial measures and Non-Financial measures (part of financial reporting) as described in the Technical Guide on Disclosure and Reporting of Key Performance Indicators (KPIs) in Offer Documents (herein, referred to as the "KPIs") identified by the Company per the requirement of paragraph 9(K)(3) of Part A of Schedule VI to the ICDR Regulations (the "Statement") is prepared by the Management of the Company, which we have initialed for identification purposes only.

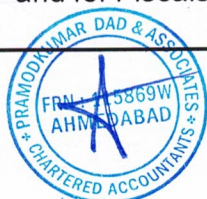
The KPIs of the Company, as identified by the Company for the last three fiscal years ended March 31, 2025, March 31, 2024 and March 31, 2023 are set out in **Annexure A** have been verified by us in accordance with the procedures set out in **Annexure B** and found to be correct. The procedures and data provided for the KPIs and the assumptions in relation to these KPIs have been mentioned in said Annexures.

### **Management's Responsibility for the Statement**

1. The preparation of the accompanying Statement is the responsibility of the Management of the Company. This responsibility includes designing, implementing, and maintaining adequate internal controls that were operating effectively and testing of such controls for ensuring the accuracy and completeness of information relating to KPIs including such accounting records relevant to the preparation and presentation of the Statement, and applying an appropriate basis of preparation; and making estimates that are reasonable in the circumstances.
2. The Management is responsible for:
  - a) identification, definition, completeness, accuracy, relevance, appropriateness and sufficiency of the KPIs included in the Statement;
  - b) providing access to the accounting and other records to the reporting practitioner including information and explanations required for reporting on the KPIs;
  - c) maintenance of the accounting and other records in relation to point (a) and (b) above; and
  - d) compliance with the ICDR Regulations, the Technical Guide on Disclosure and Reporting of Key Performance Indicators (KPIs) in Offer Documents issued by ICAI and other regulatory requirements.

### **Practitioner's Responsibility**

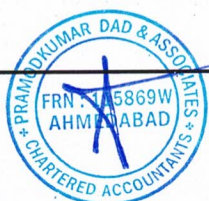
3. Pursuant to the requirements of paragraph 9(K)(3) of Part A of Schedule VI of the ICDR Regulations, it is our responsibility to obtain limited assurance and conclude as to whether (i) the financial details provided in the Statement are in agreement with the Audited standalone financial statements of the Company as at the end of and for Fiscals 2025, 2024 and corresponding figures of 2023 (the "Audited Financial





Statements") and Restated Financial Information of the Company as at and for the financial years ended March 31, 2025, March 31, 2024 and corresponding figures of March 31, 2023 (the "Restated Financial Information") and the underlying books of account maintained by the Company used for the purpose of preparation of the financial statements / Restated Financial Information and (ii) KPIs included in the Statement are mathematically accurate.

4. The audited standalone financial statements referred to in paragraph 6 above, have been audited by statutory auditors of the Company on which statutory auditors of the Company issued an unmodified audit opinion vide their reports dated June 9, 2025. Their audits of these financial statements were conducted in accordance with the Standards on Auditing specified under Section 143(10) of the Companies Act, 2013, as amended (the "Act"). Those standards require that they plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. Their audits were not planned and performed in connection with any transactions to identify matters that may be of potential interest to third parties.
5. The restated financial information referred to in paragraph 6 above, have been examined by statutory auditors of the Company on which statutory auditors of the Company issued their examination report dated July 18, 2025. Their examination of these restated financial information was conducted taking into consideration the Guidance Note on Reports in Company Prospectuses (Revised 2019) issued by the ICAI, concepts of test checks and materiality to obtain reasonable assurance based on verification of evidence supporting the restated financial information and the requirements of Section 26 of Part I of Chapter III of the Act and the ICDR Regulations. Their work was performed solely to assist you in meeting your responsibilities in relation to your compliance with the Act, the ICDR Regulations and the Technical Guide. Their work was not planned and performed in connection with any transactions to identify matters that may be of potential interest to third parties.
6. We conducted our examination of the Statement in accordance with the Technical Guide on Disclosure and Reporting of Key Performance Indicators (KPIs) in Offer Documents and Guidance Note on Reports or Certificates for Special Purposes (Revised 2016), which require that we comply with the ethical requirements of the Code of Ethics issued by the ICAI.
7. We have complied with the relevant applicable requirements of the Standard on Quality Control (SQC) 1, Quality Control for Firms that Perform Audits and Reviews of Historical Financial Information, and Other Assurance and Related Services Engagements.
8. A limited assurance engagement includes performing procedures to obtain sufficient appropriate evidence that vary in nature, timing and extent from a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had we performed a reasonable assurance engagement.





Accordingly, we have performed the procedures in relation to the Statement as mentioned in **Annexure B**.

9. We have no responsibility to update this report for events and circumstances occurring after the respective dates of the reports on the financial statements mentioned in paragraph 7 & 8 above.
10. We have no responsibility for identification, definition, completeness, relevance, appropriateness and sufficiency of the KPIs included in the Statement.
11. The procedures we have performed do not constitute an audit or review made in accordance with generally accepted auditing standards. Furthermore, they will not necessarily reveal matters of significance with respect to any material misstatement of the information related to KPIs of the Company.
12. This report can be used, in full or part, for inclusion in the Offer Documents. We hereby consent (i) to our Firm name and the aforementioned details being included in the Offer Documents; and (ii) to the submission of this report to any regulatory / statutory/ governmental authority, stock exchanges, any other authority as may be required. We also give our consent to include this report as part of the section titled "Material Contracts and Documents for Inspection" in the Offer Documents which will be available to the public for inspection and on the website of the Company.
13. We undertake to immediately communicate, in writing, any changes to the above information/confirmations, as and when: (i) made available to us; or (ii) we become aware of any such changes, to the Book Running Lead Managers and the Company until the Equity Shares allotted/transferred in the Offer commence trading on the Stock Exchanges. In the absence of any such communication from us, the Company, the Book Running Lead Managers and the legal advisors appointed with respect to Offer can assume that there is no change to the information/confirmations forming part of this certificate and accordingly, such information should be considered to be true and accurate.
14. This certificate may be relied on by the Book Running Lead Managers, their affiliates and legal counsels appointed relation to the Offer for documenting and conducting their due-diligence and due-enquiry of the affairs of the Company in connection with the Offer. We hereby consent to extracts of, or reference to, this certificate being disclosed in the Offer Documents. Further, we hereby consent to this certificate being disclosed by the Book Running Lead Managers, if required (i) by reason of any law, regulation, order or request of a court or by any governmental or competent regulatory authority, or (ii) in seeking to establish a defense in connection with, or to avoid, any actual, potential or threatened legal, arbitral or regulatory proceeding or investigation.
15. All capitalized terms not defined herein would have the same meaning as attributed to it in the Offer Documents, as applicable.





### **Inherent Limitations**

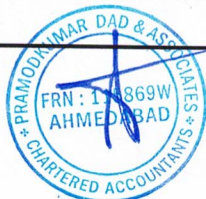
16. Our work and conclusion shall not in any way constitute advice or recommendations (and we accept no liability in relation to any advice or recommendations) regarding any commercial decisions associated with the Issue, including, in particular, but without limitation, any which may be taken by the Company, the Bankers/ Book Running Lead Managers or the Syndicate Members in the capacity of investor or in providing investment advice to their clients or the Company.
17. We, however, state that this is not an assurance as to the future viability of the Company or whether the KPIs have been considered / have a bearing for arriving at the basis for issue price. We further state that our reporting is based on the facts up to the date of the report and we neither give any guarantee nor any assurance that the KPIs reported will continue to perform and/or report in similar manner in future. It should be noted that the KPIs contained in the Statement may not be measures of operating performance or liquidity defined by generally accepted accounting principles. We make no comment about the Company's definition, methodology or presentation of the KPIs in the Statement or its usefulness for any purposes.
18. The KPIs included in the Statement should not be considered in isolation from, or as a substitute for, analysis of Company's historical financial performance, as reported and presented in the restated financial information of the Company included in the [Offer Document]/ [Offer Documents]. These KPIs (other than GAAP measures) are not defined in Indian Accounting Standards (Ind AS)/Accounting Standards (AS) notified under section 133 of the Act, are not presented in accordance with Ind AS/AS and have limitations. These KPIs may differ from similarly titled information used by certain peer companies, who may calculate such information differently and hence their comparability with the measures used by the Company may be limited. Therefore, such KPIs should not be viewed as substitutes for measures of performance under Ind AS/AS or as indicators of Company's financial position, financial performance or its cash flows.

### **Conclusion**

19. Based on the limited procedures performed by us and based on the reports issued by other auditors, as above, and the information and explanations given to us, nothing has come to our attention that causes us to believe that (i) the financial details provided in the Statement are not in agreement with the audited financial statements and Restated Financial Information and the underlying books of account maintained by the Company used for the purpose of preparation of the financial statements / Restated Financial Information and (ii) KPIs included in the Statement are not mathematically accurate.

### **Restriction on Use**

20. This report is addressed to, and provided to, the Board of Directors of the Company for the limited purpose to comply with the requirements of ICDR Regulations and should not be used by any other person or for any other purpose. This report should



not be relied upon by existing or prospective investors for their investment purposes and by the bankers/ book running lead managers involved in the Offer for their due diligence purposes. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this report is shown or into whose hands it may come.

21. The report is issued solely for the limited purpose to comply with Indian ICDR Regulations on KPIs. Our work has not been carried out in accordance with auditing or other standards and practices generally accepted in jurisdictions outside India (including in the United States of America), and accordingly should not be relied upon as if it had been carried out in accordance with those standards and practices. This report should not be relied upon by prospective investors outside India (including persons who are Qualified Institutional Buyers as defined under (i) Rule 144A or (ii) Regulations under the United States Securities Act of 1933, as amended participating in the Offering. We accept no responsibility and deny any liability to any person who seeks to rely on this report and who may seek to make a claim in connection with any offering of securities on the basis that they had acted in reliance on such information under the protections afforded by United States of America law and regulation or any other laws other than laws of India.

Yours faithfully,

For M/s Pramodkumar Dad & Associates  
Chartered Accountants  
ICAI Firm Registration Number: 115869W

*Abhishek*



Partner: Abhishek Dad  
Membership No. 131918  
Place: Ahmedabad  
UDIN: 25131918BMGXWI5332

CC:  
Legal Counsel to the Company  
Kanga & Co.  
Readymoney Mansion,  
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Mumbai – 400 001

Legal Counsel to the BRLMs  
M/s. Crawford Bayley & Co.  
State Bank Buildings  
N.G. N. Vaidya Marg  
Fort, Mumbai 400 023  
Maharashtra, India



### Annexure A

The tables below set forth the details of financial data based on Restated Financial Information, certain non-GAAP measures and KPIs that Company considers have a bearing for arriving at the basis for Offer Price. The KPIs disclosed below have been approved by a resolution of Audit Committee dated August 18, 2025 and the Audit Committee has confirmed that other than the KPIs set out below, Company has not disclosed any other KPIs to investors at any point of time during the three years period prior to the date of this Red Herring Prospectus.

**Following are the list of KPIs as identified and provided by the Company**

Particulars	Metrics	Fiscal 2025	Fiscal 2024	Fiscal 2023
Revenue from Operations <sup>(1)</sup>	₹ in million	9,158.47	7,859.48	5,243.05
EBITDA <sup>(2)</sup>	₹ in million	1,602.35	1,332.95	797.14
EBITDA Margin <sup>(3)</sup>	%	17.50	16.96	15.20
PAT <sup>(4)</sup>	₹ in million	778.19	748.31	428.40
PAT Margin <sup>(5)</sup>	%	8.44	9.46	8.10
ROE <sup>(6)</sup>	%	16.63	25.69	32.67
ROCE <sup>(7)</sup>	%	23.34	30.43	28.04
Net Worth <sup>(8)</sup>	₹ in million	4,678.73	2,912.80	1,311.35
Revenue CAGR <sup>(9)</sup>	%	32.17		
EBITDA CAGR <sup>(9)</sup>	%	41.78		
PAT CAGR <sup>(9)</sup>	%	34.78		
Debt to Equity Ratio <sup>(10)</sup>	Times	0.58	0.63	1.18
Fixed Assets Turnover Ratio <sup>(11)</sup>	Times	101.27	91.00	57.38
Inventory Turnover Ratio <sup>(12)</sup>	Times	11.64	12.80	10.70
Order Book <sup>(13)</sup>	₹ in million	20,443.18	21,148.02	20,457.86
Order Book to Revenue from Operations <sup>(14)</sup>	%	223.22	269.08	390.19

**Notes:**

<sup>(1)</sup> Revenue from operation means revenue from operating activities

<sup>(2)</sup> EBITDA means Earnings before interest, taxes, depreciation and amortisation expense, arrived at by obtaining the profit before tax/ (loss) for the year and adding back finance costs, depreciation and amortisation and impairment expense and reducing other income and exceptional items.

<sup>(3)</sup> EBITDA Margin is calculated as EBITDA as a percentage of revenue from operations.

<sup>(4)</sup> PAT represents total net profit after tax for the year.

<sup>(5)</sup> PAT Margin is calculated as PAT divided by total income.

<sup>(6)</sup> ROE is calculated as PAT divided by Net worth;

<sup>(7)</sup> ROCE is calculated as EBIT divided by capital employed where (i) EBIT means EBITDA minus depreciation and amortisation expense and (ii) Capital employed means Net worth as defined in (8) below + total current & non-current borrowings– cash and cash equivalents and other bank balances;





<sup>(8)</sup> Net worth has been defined under Regulation 2(1)(hh) of the SEBI ICDR Regulations as the aggregate value of the paid-up share capital and all reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred expenditure and miscellaneous expenditure not written off, as per the audited balance sheet, but does not include reserves created out of revaluation of assets, write-back of depreciation and amalgamation ;

<sup>(9)</sup> CAGR = Compounded Annual Growth Rate

<sup>(10)</sup> Debt Equity Ratio: This is defined as total debt divided by total equity. Total debt is the sum of total current & non-current borrowings; total equity means sum of equity share capital and other equity;

<sup>(11)</sup> Fixed Asset Turnover Ratio: This is defined as revenue from operations divided by total of property, plant & equipment. Figures for property, plant & equipment do not include capital work-in-progress.

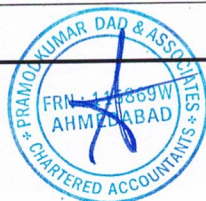
<sup>(12)</sup> Inventory Turnover Ratio is calculated by dividing cost of goods sold during the period with average inventory.

<sup>(13)</sup> Order Book as of a particular date comprises the estimated billing from the unexecuted portions of all existing contracts of the Company. Order Book amount is Inclusive of GST.

<sup>(14)</sup> Order Book to Revenue from Operations is calculated as order book divided by revenue from operations.

#### Explanation for KPI metrics

KPI	Explanations
Revenue from Operations	Revenue from Operations is used by us to track the revenue profile of the business and in turn helps assess the overall financial performance of Company and size of the business.
EBITDA	EBITDA provides information regarding the operational efficiency of the business.
EBITDA Margin (%)	EBITDA Margin (%) is an indicator of the operational profitability and financial performance of the business.
PAT	Profit after tax provides information regarding the overall profitability of the business.
PAT Margin (%)	PAT Margin (%) is an indicator of the overall profitability and financial performance of the business.
ROE (%)	ROE provides how efficiently Company generates profits from shareholders' funds.
ROCE (%)	ROCE provides how efficiently Company generates earnings from the capital employed in the business.
Net Worth	Net worth has been defined under Regulation 2(1)(hh) of the SEBI ICDR Regulations as the aggregate value of the paid-up share capital and all reserves created out of the profits and securities premium account and debit or credit balance of profit and loss account, after deducting the aggregate value of the accumulated losses, deferred expenditure and miscellaneous expenditure not written off, as per the audited balance sheet, but does not include reserves created out of revaluation of assets, write-back of depreciation and amalgamation
Revenue CAGR (%)	Revenue CAGR provides information regarding growth in revenue over a period
EBITDA CAGR (%)	EBITDA CAGR provides information regarding growth in EBITDA over a period





PAT CAGR (%)	PAT CAGR provides information regarding growth in PAT over a period
Debt to Equity Ratio (Times)	Debt to Equity Ratio provides information on the leverage level of company
Fixed Assets Turnover Ratio (Times)	Fixed Assets Turnover Ratio provides information on the use of fixed assets to generate revenue from operations
Inventory Turnover Ratio (Times)	Inventory Turnover Ratio provides information on the level of efficiency in inventory management
Order Book	Order Book provides information on the comprises the estimated billing from the unexecuted portions of all existing contracts of the Company as of a particular date
Order Book to Revenue from Operations (%)	Order Book to Revenue from Operations is an indicator of the order book size as of a particular period to the revenue from operations in that period





**Annexure B**

**At the request of the Company, we have performed following procedures, which were applied to the information provided by the Company as explained below:**

- a) We have relied on the audited financial statements of the Company as of March 31, 2025, March 31, 2024 and corresponding figures of March 31, 2023. These audited financial statements are prepared in accordance with the Companies Act, 2013, as amended (the "Companies Act") and the Indian Accounting Standards ("Ind AS"). We have also relied on independent auditors report in respect of these Financial Statements and such other documents as we deemed necessary for issuing this certificate.
- b) We have also relied on the Restated Financial Information and Examination Report thereon of the Company as of March 31, 2025, March 31, 2024 and corresponding figures of March 31, 2023 prepared in accordance with the Companies Act, 2013, as amended (the "Companies Act") and the Indian Accounting Standards ("Ind AS") and restated in accordance with the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended ("ICDR Regulations") and the reports issued thereon (the "Restated Financial Information") and such other documents as we deemed necessary for issuing this certificate.
- c) Obtained list of KPIs from the management and compared the specific components of KPIs as mentioned in the Statement to source of KPIs as maintained by management which includes books of account, audited financial statements and restated financial information (as applicable) maintained by the Company as described above;
- d) Conducted relevant management inquiries and obtained necessary representation.
- e) Compared the amounts with, or recalculated the percentages based on, amounts included in or derived from the restated financial information and found them to be in agreement.
- f) Compared the amounts / metrics with, or recalculated the percentages based on, corresponding amounts / metrics appearing in a schedule prepared by officials of the Company based on the accounting records of the Company and found them to be in agreement. We proved the mathematical accuracy of such schedule prepared by the officials of the Company. We also compared the amount identified in such schedule with the corresponding amount appearing in the relevant accounting records of the Company and found them to agree.
- g) Compared the amounts / metrics with, or recalculated the percentages based on, corresponding amounts / metrics appearing in a schedule prepared by officials of the Company based on management accounts, relevant management information system reports or other financial information, corporate, secretarial, regulatory





filings or other records of the Company and found them to be in agreement. We proved the mathematical accuracy of such schedule prepared by the officials of the Company. We also compared the amounts/ metrics identified in such schedule with the corresponding amounts / metrics appearing in the relevant corporate, secretarial and other records of the Company and found them to agree.

- h) Proved the arithmetic accuracy or computation of the percentages or amounts.

